

## IFRS 17: preparing for take-off



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#### IFRS 17 in numbers

2020
years months
in development to implement

In India, Ind AS 117 is expected to apply effective 1 April 2020

- Exposure Draft

€50-320 mn

Per member estimate of IFRS 17 implementation costs - CFO Forum, July 2018

12

Global insurance groups included in

2016 field testing of draft IFRS 17

2,520

European (re)insurers participated in QIS 5 (as well as 167 groups)

#### 3 measurement models:

- Building block approach
- Premium allocation approach
- Variable fee approach

3 transition choices:

- Full retrospective approach
- Modified retrospective approach
- Fair value approach

## 3 basic reading material to go through:

- IFRS 17 Standard
  - Basis for Conclusions
- Illustrative Examples

pages only! (cumulative)

322

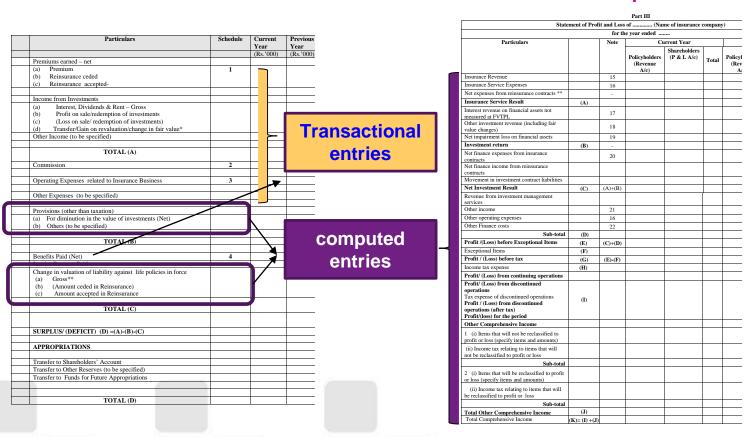
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## Why is IFRS 17 such a significant transition?

#### Revenue account: current

#### IFRS 17 statement of profit and loss

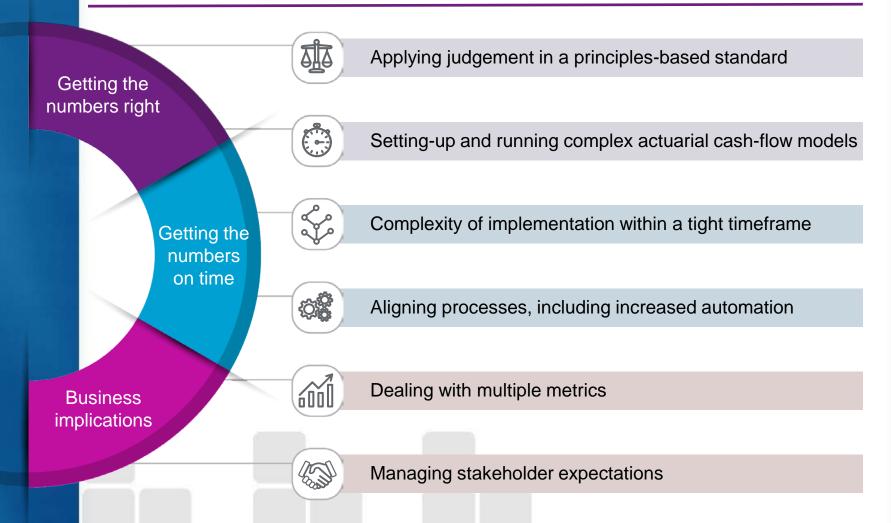


illustrative only

## **Key implementation challenges:**

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## More than just a compliance exercise



### **Getting the numbers right:**

## Applying judgement in a principle-based standard



#### Separation

Unbundling investment components – no longer optional – mandatory or prohibited. Unbundling insurance components within a single contract?

#### **Aggregation**

Aggregation of contracts into portfolios and disaggregation into groups core to all initial and subsequent measurement

#### **Onerous contracts**

Level of granularity required for assessment? Ability and effort required to identify "sets". Impact on profit recognition

## Contract boundaries

Different to Solvency reporting? Potentially significant impact on life contracts with riders.

#### PAA or not PAA?

Use is optional if conditions are met. How to assess contracts over one year? What is variability in cash flows?

## Reinsurance contracts held

Explicit treatment of contracts, cash flows and liabilities. Potential mismatch issues?

## Direct participating features

Are criteria for VFA met? Do product bonus rules satisfy conditions?

#### **CSM**

Major area of complexity. Calculation, unlocking and amortisation. Where to perform calculations and track movements?

#### **Discounting**

Top down or bottom up? Need to update discount rates for each period. OCI or P&L for unwinding? Parallel use of historical and current

## Interaction with IFRS 9

Potential mismatches? Option to defer adoption. Impact on results with/without OCI option?

#### **Acquisition costs**

Attributable acquisition costs may be different to current deferrable. Expense or not (PAA only)?

#### Risk adjustment

Determined at which level? Set by group? How to recognise diversification benefits? Not a "prudence buffer"!

#### Presentation

What will the P&L look like? What is the impact of excluding investment components? What is impact on KPIs?

#### **Disclosures**

Onus on the entity to meet the overall requirements. Reconciliation tables more granular than current disclosures

#### **Transition**

Is a retrospective approach practicable? Which data do I need to collect and when? What are the alternatives?

# Applying judgement in a principle-based standard e.g. Building Block 3: Risk Adjustment



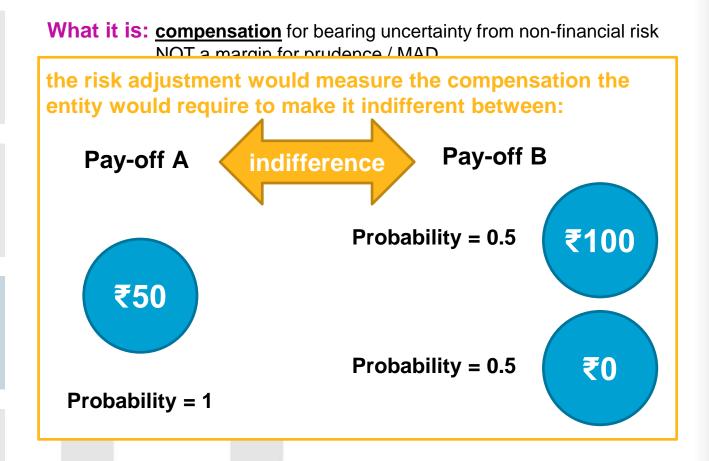
**Building Block 1:** 

Estimation of expected value of uncertain future cash flows

Building Block 2:
Discounting

**Building Block 3:** Risk Adjustment

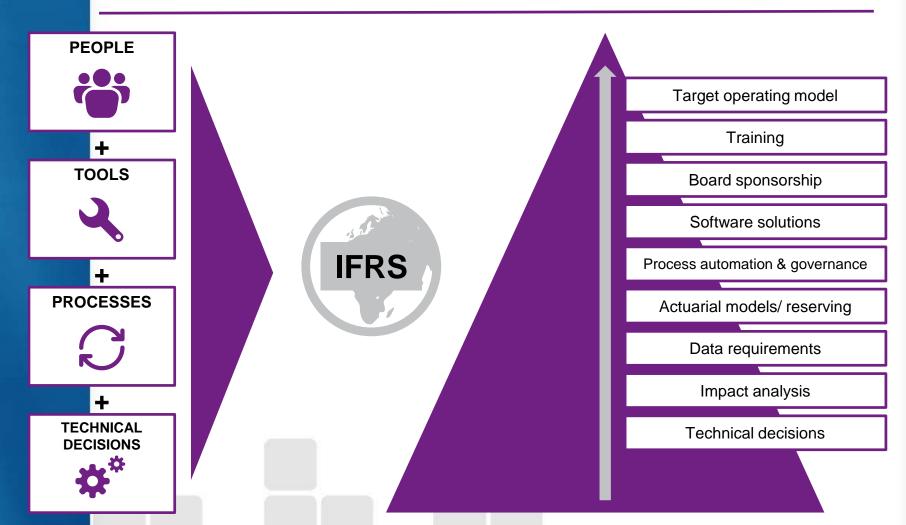
Building Block 4:
Contractual Service Margin



#### **Getting the numbers on time:**

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## Implementation would require a holistic approach

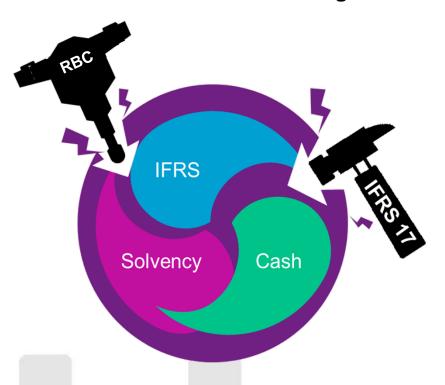


### **Business implications**



## Dealing with multiple metrics – impact on KPIs

In the current environment, implementation could lead to de-coupling of the regulatory balance sheet and the accounting balance sheet



## **Business implications**



## Possible multiplicity of liability measurements

#### Degree of alignment between regulatory and accounting balance sheets:

	Current	Expected (?)
Canada	✓	desirable
UK	X	X
Continental Europe	X	X
Japan	✓	IFRS 17 not mandatory
South Korea	✓	X
Hong Kong	✓	X
Singapore	✓	X
Malaysia	✓	√ (?)

## Implementation risk:

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## Too late shouldn't end up like this:

